# Introduction to Common Purpose

**Systemic Circles** 



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# Aim: To understand a novel approach to enhancing outcomes for vulnerable young people at risk of criminality, exploitation and exclusion Overview Systemic Circles Objectives • To outline the context of where CP was first implemented • To describe the framework • To outline the process • To illustrate practical examples • To share tools

Responding to complexity

We know a lot about what to implement but we know very little about how (Mihalic et al, 2003)

Key lessons from research:

"We know what we need to do but often lack the 'how"

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## **Background in Derry City (NI)**

- Organisations concentrating on business needs
- Partnership was essential but not understood
- Time not set aside
- Process of developing approaches not valued
- Drive to accomplish rather than understand







#### **Systemic Challenges Facing Young People** in Derry City (NI)



#### Historical

- Legacy of conflict (one of the most affected/sight of Bloody Sunday)
- · Mistrust of police

#### Structural/political

- · Enduring Poverty
- Lack of mental health provision
- Increased contact with youth justice/social care/law enforcement
- Brexit
- Lack of government

#### Community

- Elevated violence
- · Elevated substance misuse

- Low hope and low educational attainment
- Poor home-school links
- Elevated SEN

· Higher rates of LAC and children registered on CPR





#### Summer 2018

- · Significant rise in violence
- · Exploitation of C&YP
- What was happening in our community?
  - 5 Nights of Violence
- · Who was supporting us?
- What was our role?







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### Over 200 petrol bombs

5 IED's thrown

1 attack by Automatic Rifle by Criminal Gangs

6 AEP/plastic bullets fired by police

38 Arrests (17 Children)





## How do we respond to complex needs across systems?



'Nothing can be built with petrol bombs' - Hundreds attended Derry peace rally'





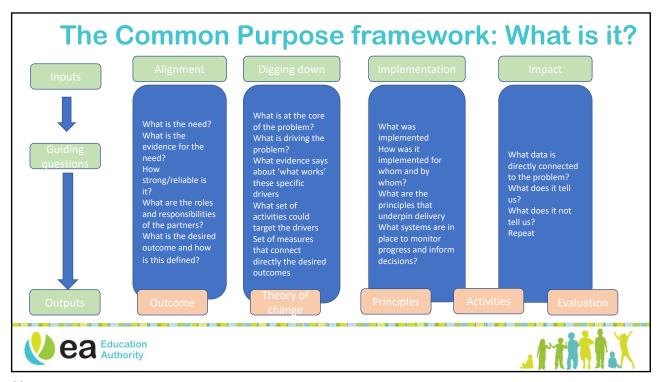
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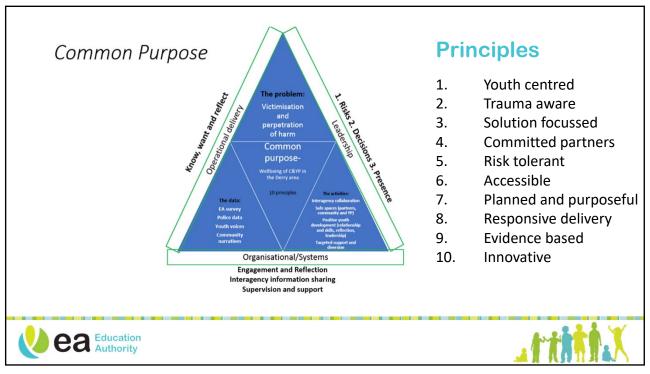
## The Common Purpose Framework: What is it?

- A practical process framework to enable partners to collectively understand and respond to complex issues across systems
- The process requires partners to engage in a cyclical process of aligning, exploring, implementing and reviewing
- Its evidence informed (violence prevention, behavioral science and implementation science)









## **Impact - reflections**

- Over 200 Petrol Bombs in 5 nights reduced to 25 throughout the entire year
- 5 IEDS to 0
- 6 AEP/Plastic Bullets fired by police to 0
- 38 arrests (17 children) to 1 adult
- 0 live rounds fired by criminal gangs





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## Implementation - reflections

#### Agreed Interventions:

**Key: Breaking Bonds and Building Bridges** 

- Break bonds with young people (negative and exploitative)
- Build bridges (with supportive adults and systems)

#### Underpinned by:

- · Work when young people need us
- Be agile to changing/dynamic contexts
- Communicate effectively with key partners
- Plan and plan for the unplanned
- Evaluate, Reflect and challenge (Practice/policy/research partnership)





## Benefits to this approach

- An exploration of your common problems and goals in a methodical and facilitated way
- Development of a shared experience
- Reflection on work that you do, work you could be doing and work you shouldn't be doing!
- Articulation of your outcomes
- Deeper understanding of how and why partnerships work
- Increased accountability across systems





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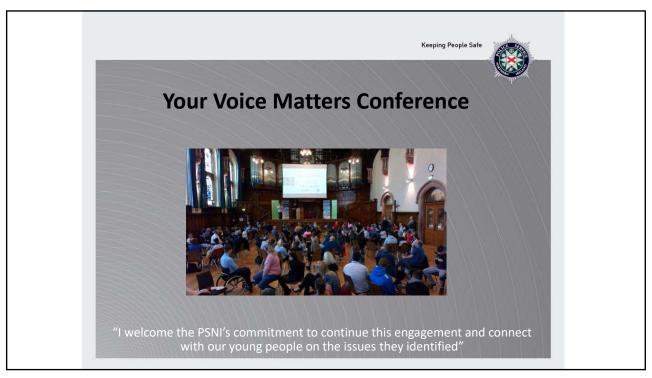
#### **Policy Changes**

- PSNI Roles & Training & community engagement
- Criminal Child Exploitation Defined
- How funding is awarded to over 2000 groups
- Area planning place -based approaches
- Critical incident reviews developed
- Community safety planning (contentious spaces/periods)

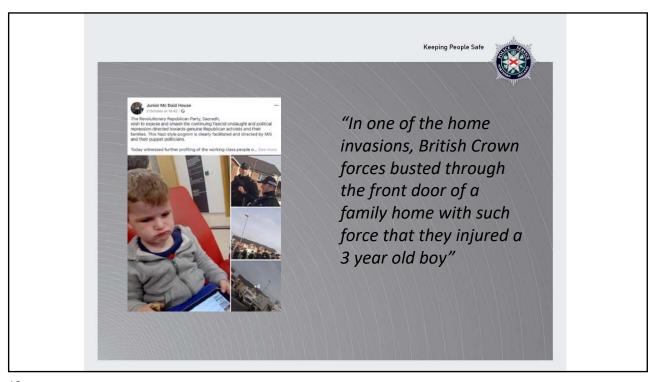














# Achieving a Common Purpose? (steps 1 and 2)

- Any volunteers from one area/different organisations?
  - What is the need that you struggle to address?
  - What are the factors that are driving that need?
  - Of these, which can you meaningfully do something about?
  - Of what is left, which appear to be priorities?
  - Of the partners involved, who is best placed to tackle the priorities?





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## Tools to take away

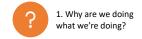
**Systemic Circles** 

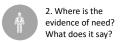


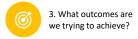


#### **Context**

Spend the next ten minutes individually thinking about the questions below. Write some thoughts on separate paper for each question.













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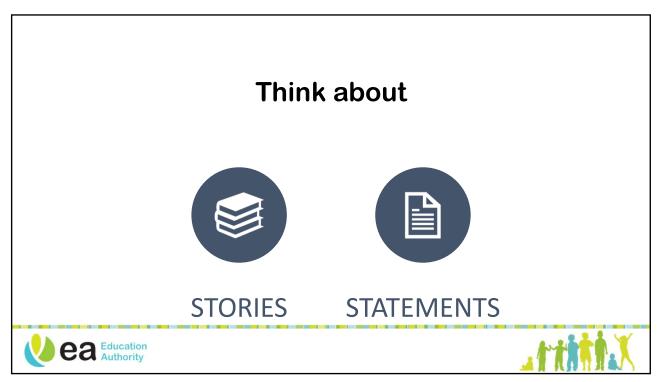
## **Building Blocks**

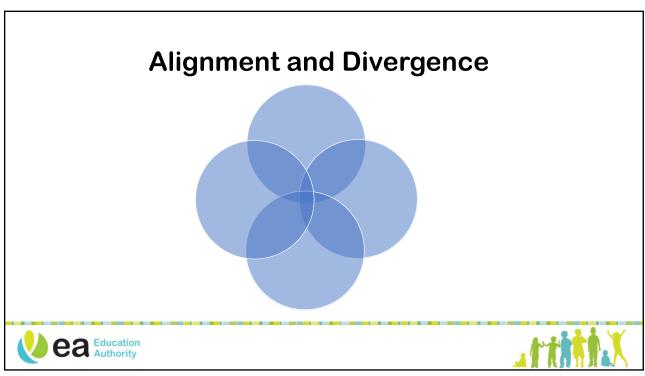
- Stake-holders voices
- Assessment of need
- Evidence gathering
- Perception and reality
- Stakeholder stories
- An agreed goal and outcomes

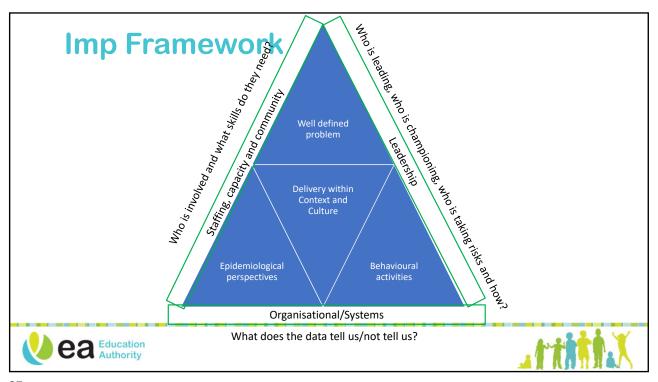


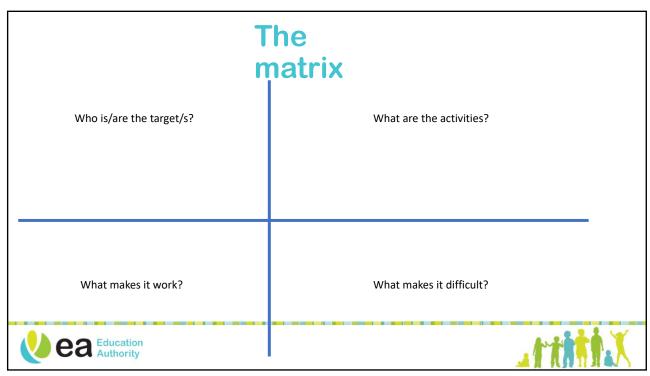


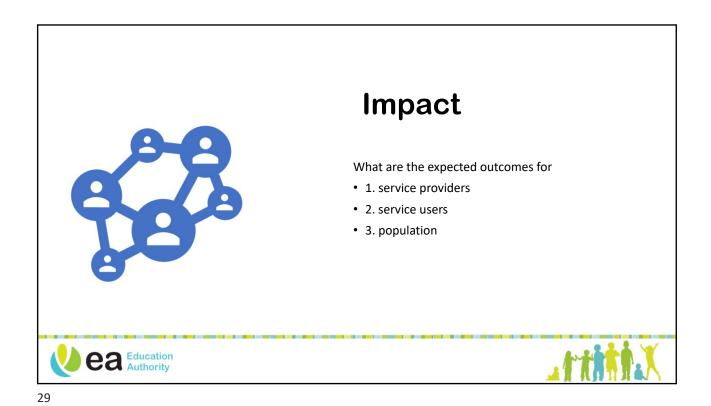












Assessed Common Common Values Agreed Intervention Target area Change

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ea Education Authority

# For further information on the framework....

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